

# WE ARE THE DISRUPTION<sup>®</sup> COMPANY



**TBWA\ Dublin** ×



The  
Marketing Society  
of Ireland

**The Secret to Effective Creativity:  
Having an eye for bias.**

APR 27, 2023

# WHY WE'RE HERE





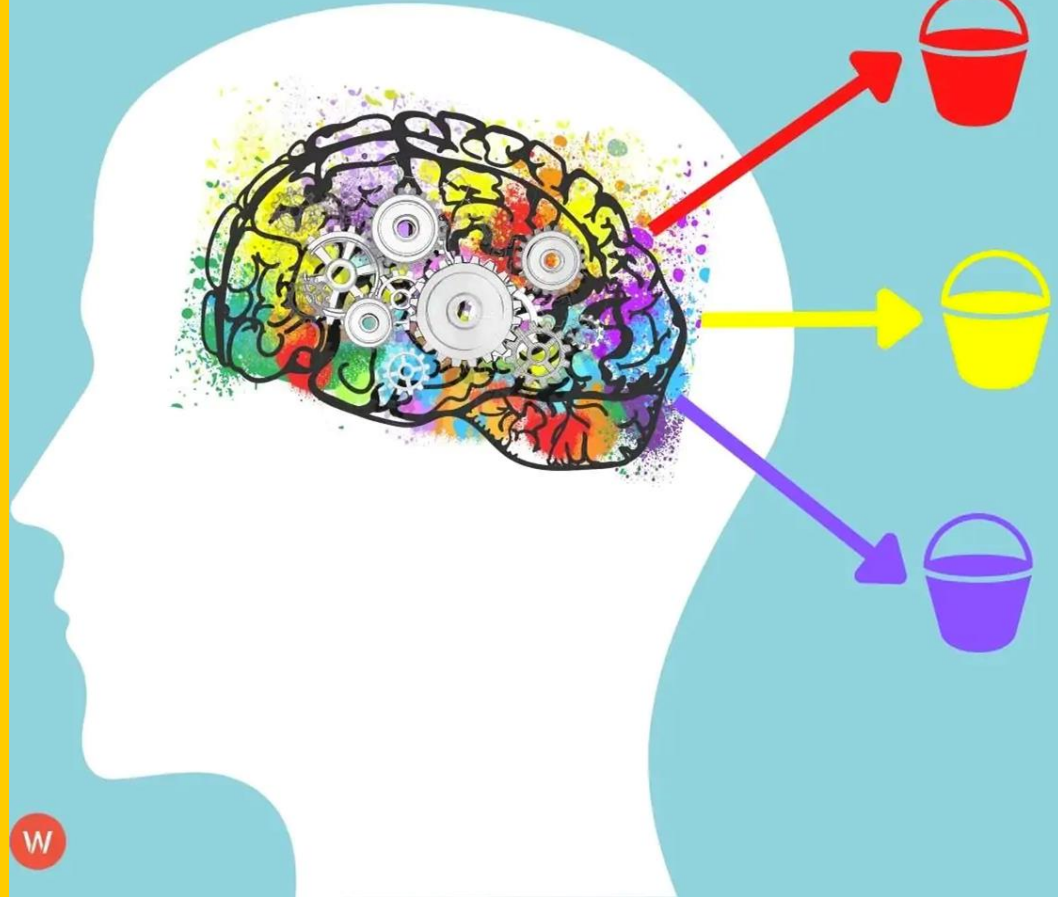
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**When your mind is full of assumptions, conclusions, and beliefs, it has no penetration, it just repeats past impressions.**

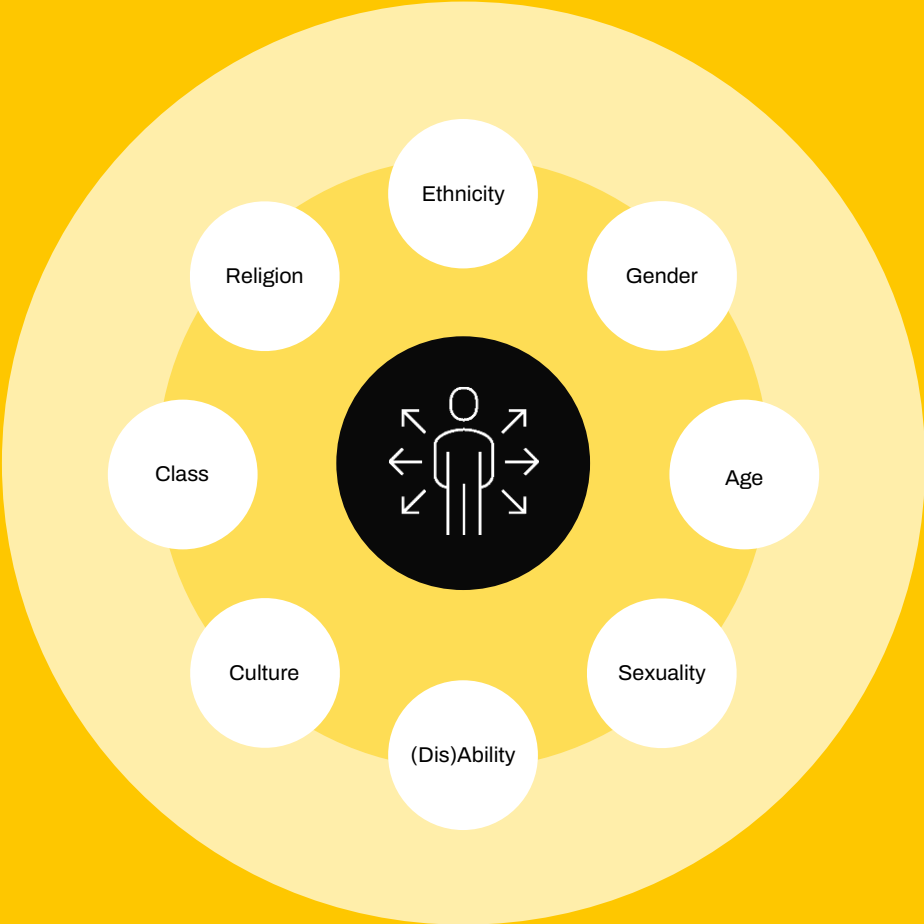
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- Yogi Sadhguru

**Biases are created because our brains are built to sort a lot of complex input data into simple categories.**



# BIAS GROUPINGS



LACK OF  
**DIVERSITY?**

**HOW CAN  
WE AVOID  
BIAS ?**

**FEEDBACK, TESTING  
& RESEARCH**

**HELPS UNCOVER BIAS  
& BREAKS THE ECHO CHAMBER**





CUSTOM CONSUMER PANELS ALLOW US TO ENABLE

# COLLABORATION

THROUGHOUT THE CREATIVE PROCESS

& ELIMINATE OUR BIASES

TODAY

UNCONSCIOUS  
BIAS

CONFIRMATION  
BIAS

CONFORMITY  
BIAS

# 1. UNCONSCIOUS BIAS

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## (IMPLICIT BIAS)

‘Unconscious biases are social stereotypes about certain groups of people that individuals form outside their own conscious awareness. Everyone holds unconscious beliefs about various social and identity groups, and these biases stem from one’s tendency to organise social worlds by categorising.’

SOME TYPES OF

# UNCONSCIOUS/ IMPLICIT BIAS



Gender



Ageism



Beauty bias



Halo effect



Horns effect



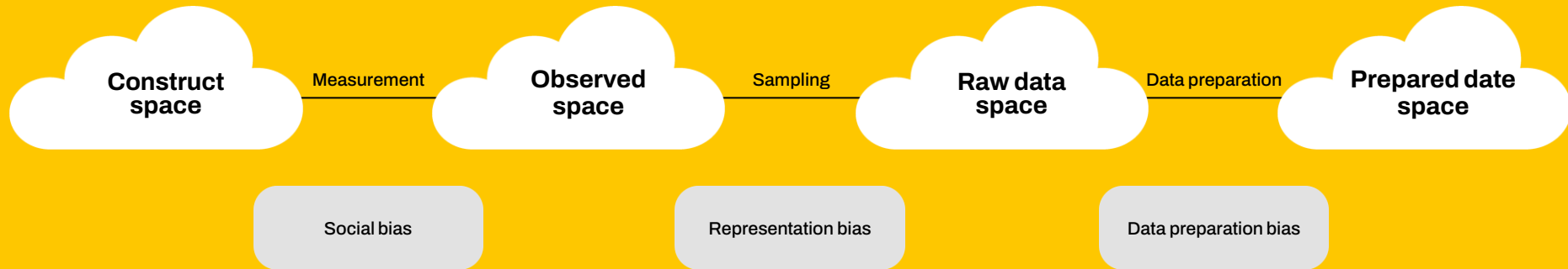
Affinity bias

## A quick test...

“A father and son were involved in a car accident in which the father was killed and the son was seriously injured. The father was pronounced dead at the scene of the accident and his body was taken to a local morgue. The son was taken by ambulance to a nearby hospital and was immediately wheeled into an emergency operating room. A surgeon was called. Upon arrival and seeing the patient, the attending surgeon exclaimed “Oh my God, it’s my son!’ Can you explain this?”



# Bias arising from different automation processes





**SO HOW CAN WE  
OVERCOME  
UNCONSCIOUS BIAS  
IN THE CREATIVE  
PROCESS?**



# HOW TO CHECK FOR UNCONSCIOUS BIAS IN CREATIVE



## Market Segmentation

Is your segmentation reflecting actual population demographics, and is targeting basic demographics even necessary?

## Channel Targeting

Has your programmatic and AI been checked for minority bias?

## Brand Strategy

Is the brand purpose aligned authentically, and are you exploiting diversity or minority groups for inauthentic brand noise?

## Creative

Has your copy been checked by diverse team members?

## User experience

Are you tracking data that perpetuates stereotypes? Are you asking for data that isn't necessary?

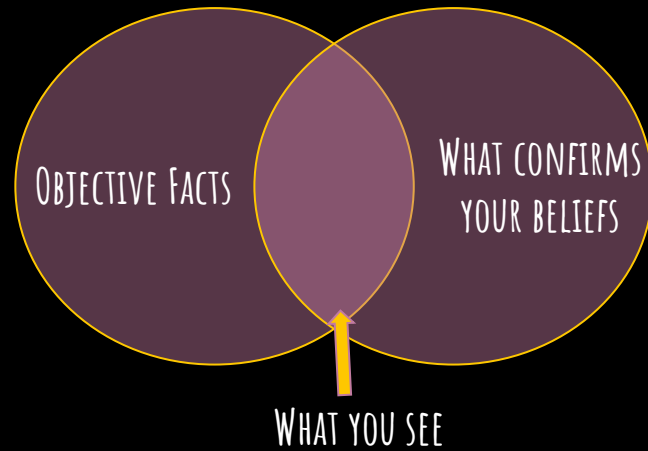
## Approval

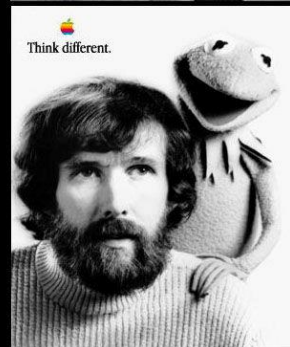
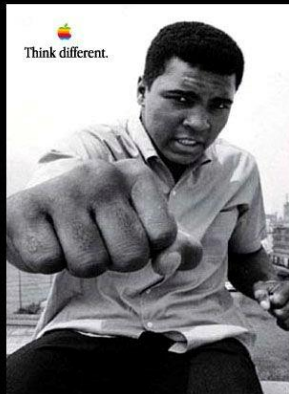
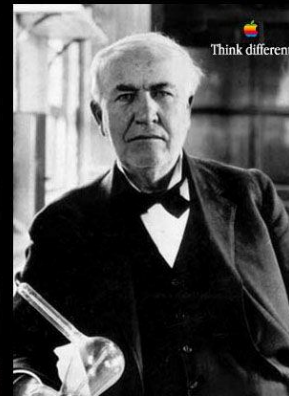
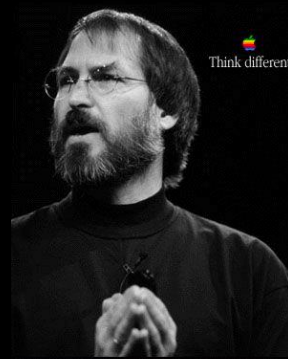
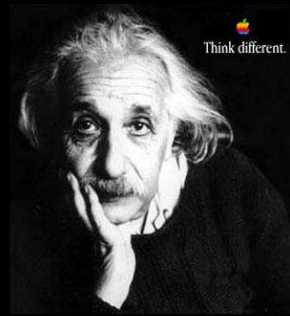
Are your approval processes taking into account diversity and inclusion? Have you taken out all subjectivity?

## 2. CONFIRMATION BIAS

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# We are highly susceptible to confirmation bias







# Avoiding negative use of confirmation bias.

1. Be objective - start with as many neutral facts as possible.
2. Can I empathise with others, especially in different audience segmentations that purchase my product?
3. Can I listen openly to the opinions of others, especially those with differing views?
4. Build a diverse creative team and fostered an open culture where the team can work through their implicit biases, ensuring that those ideas are carefully examined.
5. Am I taking in all my *evidence* from a curated information stream that confirms what I already believe? Read information from broader sources, especially seeking out fact-based sources that might contradict your own views.
6. **Delve into the uncomfortable.** This helps us to become aware of our confirmation bias. Am I exposing myself to people with varying life experiences unlike my own, so that their views can make their way into my work?
7. Am I hiring artists, photographers, and designers who reflect the target in my campaigns?
8. Am I giving everything I read the critical reflection it deserves, before developing a marketing campaign that might perpetuate my own beliefs? Go outside your echo chamber and test test test!



# 3. CONFORMITY BIAS (GROUPTHINK)

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# When one mind gets lost in many.

**Conformity Bias or Groupthink** is a phenomenon that occurs when a group of individuals reaches a consensus without critical reasoning or evaluation of the consequences or alternatives. Groupthink is based on a common desire not to upset the balance of a group of people.



## HOW IT MANIFESTS IN CREATIVITY

When you do not have diversity in opinion and different groups aren't represented in creative rooms, it manifests in the work you do. You arrive at dangerous consensus to keep things in balance—consequences that have caused much controversy in the marketing world



**TJ Mair** @TJMair  
Every activist across the world feels dumb now that we know that all it takes is @KendallJenner and a Pepsi to fix things.





**GROUPTHINK CAN  
BE EASILY AVOIDED  
THROUGH OUTSIDE  
COLLABORATION**



# CREATE AN OPEN HUB OF DIVERSE OPINION

## AVOIDING GROUPTHINK:

- ❑ Create a culture where freedom of opinion is encouraged - make it a safe space for your team to share their diverse perspectives and opinions
- ❑ Encourage dissenting opinions and debate
- ❑ Test with diverse audiences from the outset. Ensure your contributions are coming from varied demographics.
- ❑ Build a network of experts and consultants outside of your organisation that can provide objective evidence and constructive criticism

# AVOIDING BIAS IN CREATIVITY:

COLLABORATE WITH  
DIVERSE VOICES

CREATE A CULTURE OF  
SAFE SPACES

TEST AT ALL  
STAGES

BEWARE OF AI BIAS



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THANK YOU!